

Transport Service Solutions (TSS) – Performance

Environment and Regeneration Overview and Scrutiny Committee

19 September 2017

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Presentation



- **1** Contract Overview
- 1 Governance
- 1 Areas for Improvement
- **1** Performance Framework
- 1 Key Achievements
- **1** Commercial Business
- 1 Corporate Social Responsibility

Cheshire East Council

Contract Overview – Service Delivery Functions

- **1 Home to School Transport**
- **1 Supported Local Bus Services**
- **1** Concessionary Fares Administration
- **1 Maintenance of Bus Stop Infrastructure**
- **1 Provision of Public Transport Information**
- **1 Management of Macclesfield Bus Station**
- **1** Shopmobility
- **1 School Crossing Patrol Service**



Contract Overview – Snapshot of Daily Activity

Activity	Daily Volumes
Mainstream Students Transported	3,255
SEND Students Transported	710
Looked After Children Transported	59
Supported Local Bus Journeys	4,213
Bus Stops/Shelters Maintained	1,529
Bus Timetables Displayed	1,202
Concessions cards in circulation	64,011



Contract Governance

- **1 TSS Contract Board monthly meetings**
- **1** Terms of Reference:
 - Strategic corporate oversight and direction
 - Co-ordinate activity across the Council
 - Service provision / performance actively monitored
 - Policy, governance and budgets
 - Oversight, sponsorship and direction of projects

1 Monthly Agenda:

- Finance
- Performance Management
- Project Updates

Areas for Improvement



- 1 Implement new business processes and ensure efficiency of home to school transport and travel solutions
- 1 Performance monitoring of local bus services, including Little Bus
- **1 Review of procurement methods**
- **1 Improved KPIs & Management Information flow**
- 1 Alignment between TSS business processes and CEC corporate objectives
- **1** Improved optimisation of TSS Fleet
- **1** Continue to develop TSS commercial business

Performance – Key Performance Indicators



Transitional KPIs agreed by TSS Contract Board in 2017 based on the following objectives:

- 1. Improve efficiency and cost effectiveness of transport and travel arrangements
 - Unit cost of SEND travel arrangements
 - Cost effective travel assistance to SEND children
 - Monitoring Little Bus to drive improvements to the service
- **2.** Ensure effective safeguarding arrangements
 - Record all issues by category (i.e. safeguarding issue, issues with driver, passenger assistant, child, vehicle/equipment, other)
 - All safeguarding issues to be processed on the day of occurrence

Performance – Key Performance Indicators



3. Ensure a quality service which meets needs

- Undertake a customer satisfaction survey on an annual basis with parents/guardians, schools, local bus users and operators
- 4. Ensure effective procurement and contract monitoring which achieves value for money
 - Demonstrate both market engagement and market stimulus initiatives
 - Deliver best value in procurement of all passenger transport services
 - Undertake a review of Routewise and alternative software
- 5. Ensuring transparency in financial reporting and managing the funding position in 2017/18
 - Achieve or exceed £100k commercial income by 31st March 2018 to offset the management fee in 2017/18

Key Achievements



- **1 Development of TSS Brand**
- 1 7 New Fleet Vehicles high quality, branded, for contract & commercial business



- **1** Network redesign as part of the Bus Service Review
- **1 ISO9001 Accreditation Quality Management System**
- 1 Commenced Administration of Cheshire East Concessionary Fares Scheme
- 1 Following collapse of GHA, 75% of the network replaced within 24 hrs
- **1 Established New Business**



Commercial Business Activities



- **1 Commercial income in 2016/17 £162,000**
- 1 Manage network of Student Transport for a local High School
- 1 Consultancy work for Crewe University Technical College for Travel Options
- **1 Science Corridor Shuttle Service**
- **1 Alderley Park Shuttle Service**
- **1** Additional 'ad-hoc' Transport
- **1** Printing services for Manchester Transport Museum
- **1** Marketing/Networking

Corporate Social Responsibility



Achievements in 2016/17 included:-

- **1 Promotion of sustainable staff travel options**
- **1** Fleet replacement meeting latest emission standards
- 1 Apprenticeship programme & placements for two locally based Modern Apprentices
- **1 Work experience provided for local students**
- 1 **'Dress down' days and sponsorship for staff taking part in** events – raising funds for local and national charities
- 1 A Scalextric set won by TSS employee at Arriva Stakeholder event was donated to the Children's Ward at Leighton Hospital





Questions?

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